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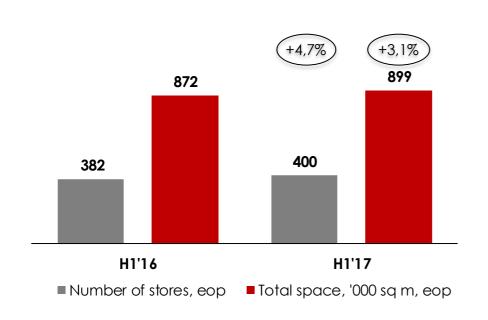
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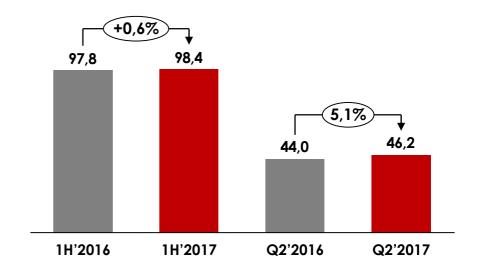
## H1 2017 Trading Update Highlights



#### H1 2017 # of stores and total space dynamics

#### H1'17 & Q2'17 Sales, bln RUB with VAT\*

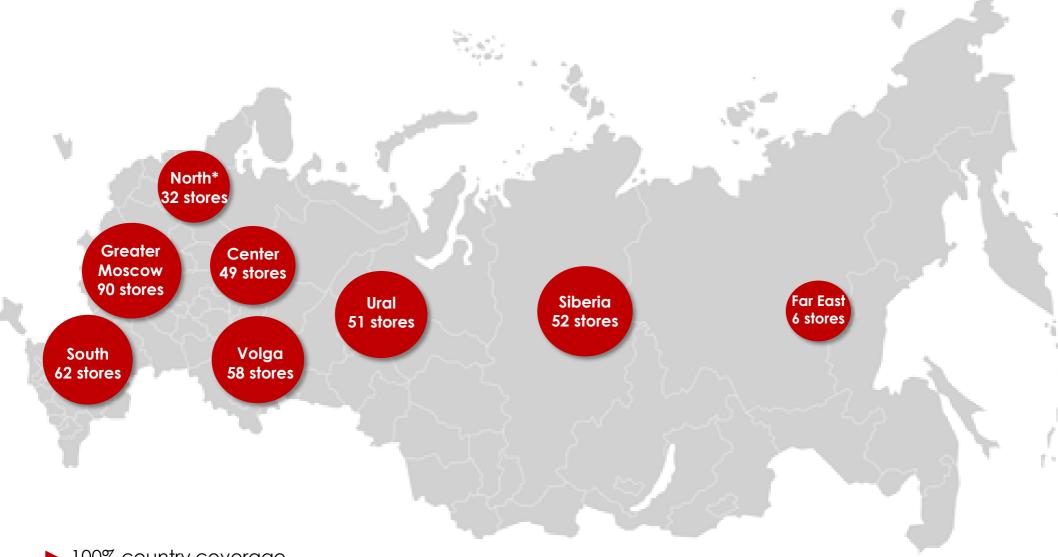




- ▶ H1 2017 sales grew by 0,6% to 98.4 bln RUB (with VAT), Q2 sales increased by 5,1% to 46,2 bln RUB (with VAT)
- ▶ H1 2017 like-for-like (LFL) sales decreased by 2,7%, Q2 LFL sales increased 1,7%
- ▶ H1 2017 Online Based Sales (OBS) grew by 16,9% to 13 bln RUB (with VAT). Pick up in stores amounted to 67% of OBS, while Home Delivery stood at 33% of OBS
- ▶ 3 new stores were opened, 1 stores were closed (relocation)
- Total space added 3.1% and amounted to 899,000 sq.m

# H1'17 Omni model geography





- 100% country coverage
- Online capacities in all cities of operations

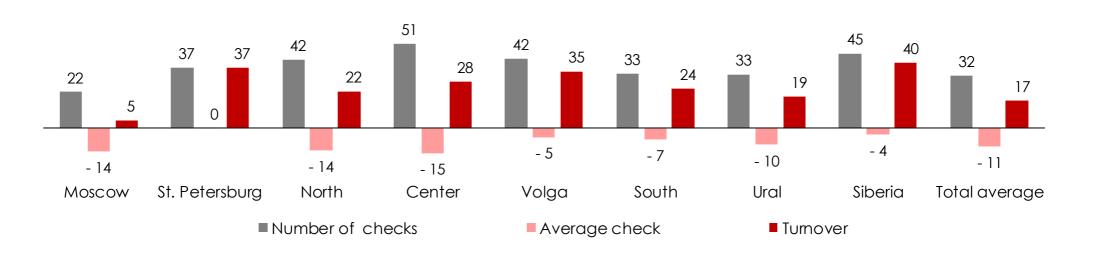
\*Including stores in St.Petersburg

- 400 stores, 165 cities by the end of H1 2017
- ▶ 375 stores (94%) leased, 25 stores (6%) owned, 358 stores are in shopping malls, 42 stores are standalone.

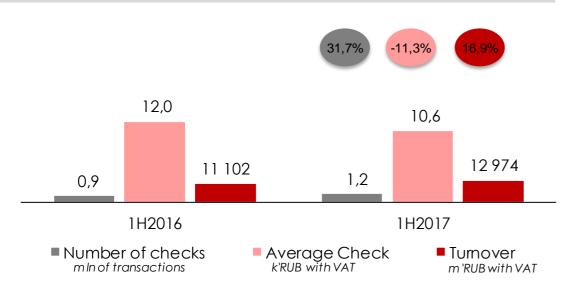
# H1'17 Online Based Sales dynamics



### H1'17 OBS (Home Delivery + Pick up) by regions, % YoY



### H1'17 OBS key performance indicators

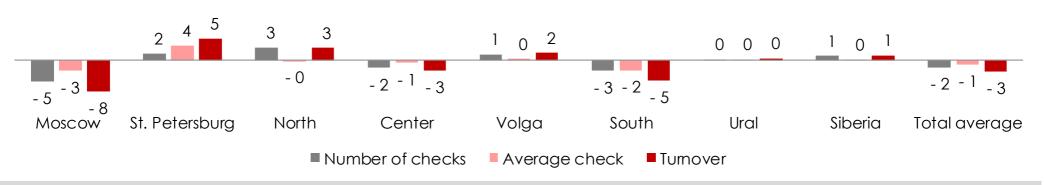




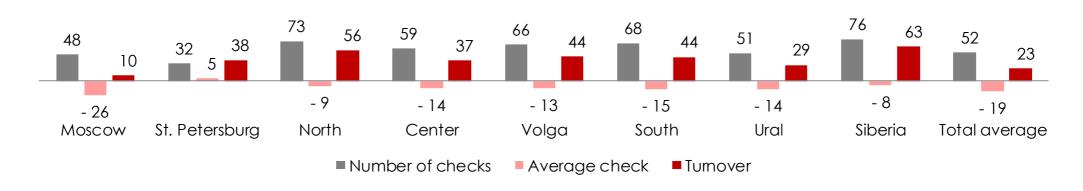
## H1'17 LfL dynamics by regions



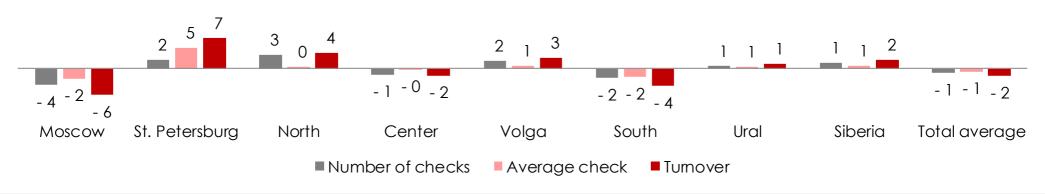
#### H1 2017 LfL stores performance (incl. Pick up), % YoY



#### H1 2017 LfL online home delivery performance, % YoY



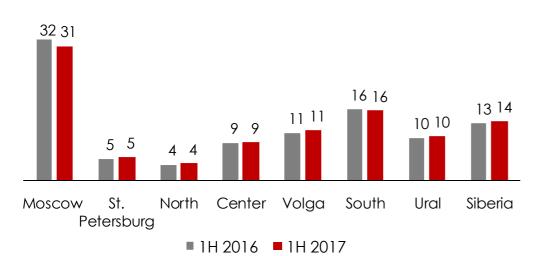
#### H1 2017 LfL total (stores + online) performance, % YoY



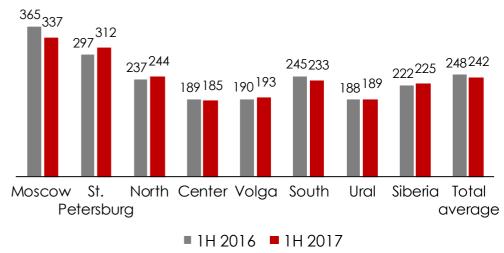
### H1'17 LfL stores performance analysis



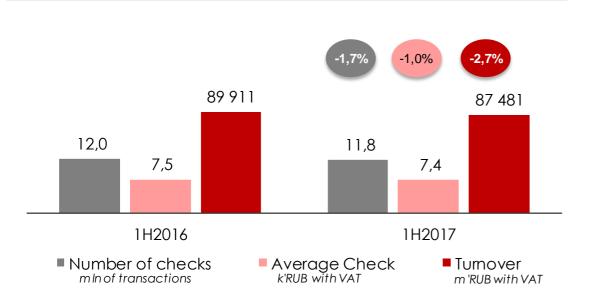
#### H1'17 LfL revenue breakdown, %



#### H1'17 LfL revenue per store, m'RUB with VAT



### H1'17 LfL stores key performance indicators



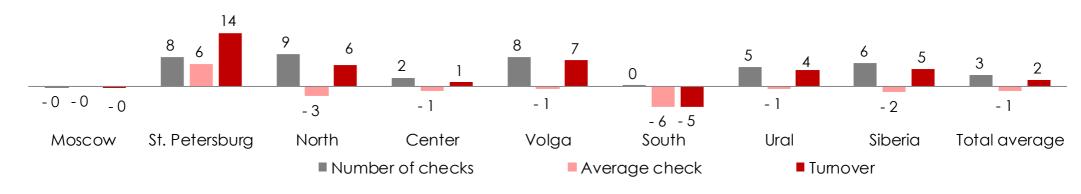


Note: LfL data is based upon a comparison of stores open at January 1, 2016 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space.

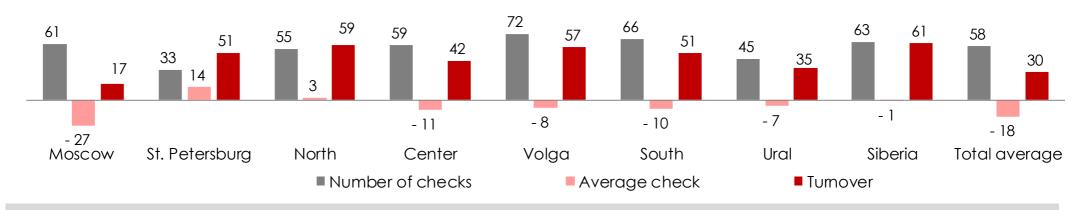
## Q2'17 LfL dynamics by regions



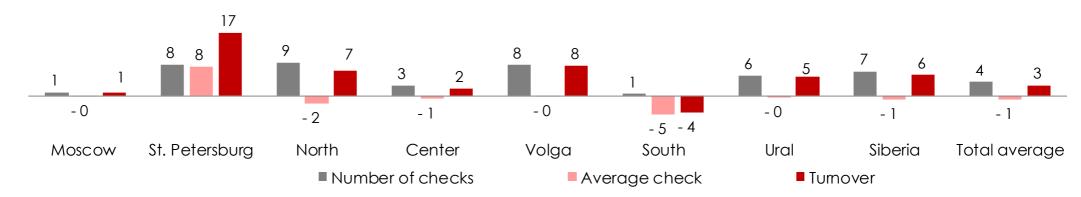




### Q2'17 LfL online home delivery performance, % YoY



### Q2'17 LfL total (stores + online) performance, % YoY

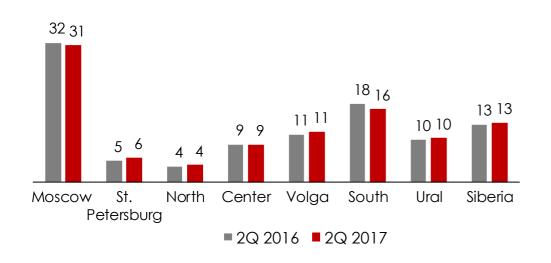


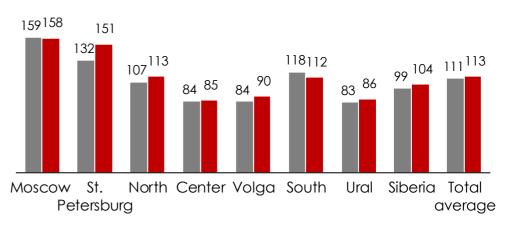
## Q2'17 LfL stores performance analysis



#### Q2'17 LfL revenue breakdown, %

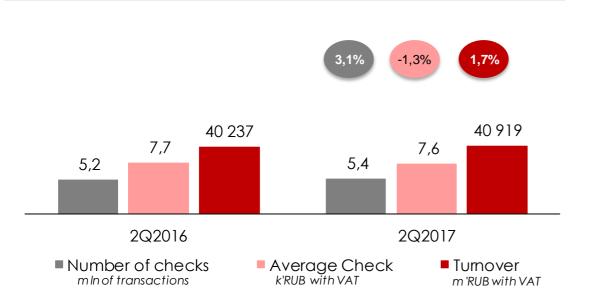
#### Q2'17 LfL revenue per store, m'RUB with VAT





■ 2Q 2016 ■ 2Q 2017

### Q2'17 LfL stores key performance indicators





Note: LfL data is based upon a comparison of stores open at January 1, 2016 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space.

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