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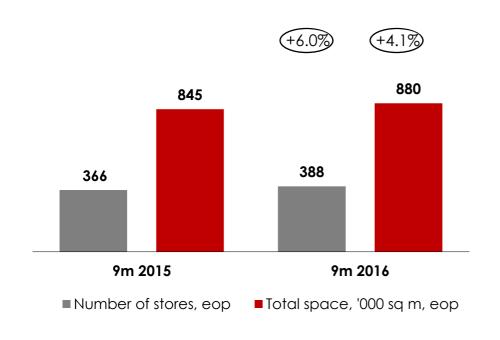
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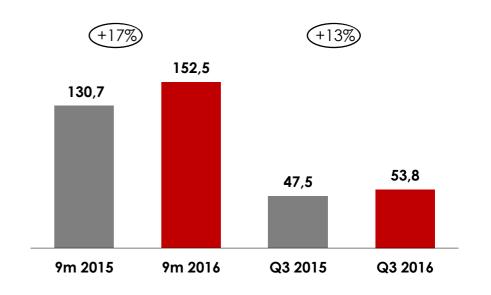
9m 2016 Trading Update Highlights



9m 2016 # of stores and total space dynamics

9m'16 & Q3'16 Sales, bln RUB with VAT





- 9m 2016 sales grew by 17% to 152.5 bln RUB (with VAT), Q3 sales increased by 13% to 53,8 bln RUB (with VAT)
- ▶ 9m 2016 like-for-like (LFL) sales increased by 16%, Q3 LFL sales increased 10%
- 9m 2016 Online Based Sales (OBS) grew by 28% to 17 bln RUB (with VAT). Pick up in stores amounted to 67% of OBS, while Home Delivery stood at 33% of OBS
- ▶ 12 new stores were opened, 2 stores were closed (relocation)
- ▶ Total space added 4.1% and amounted to 880,000 sq.m

9m'16 Omni model geography





- 100% country coverage
- Online capacities in all cities of operations

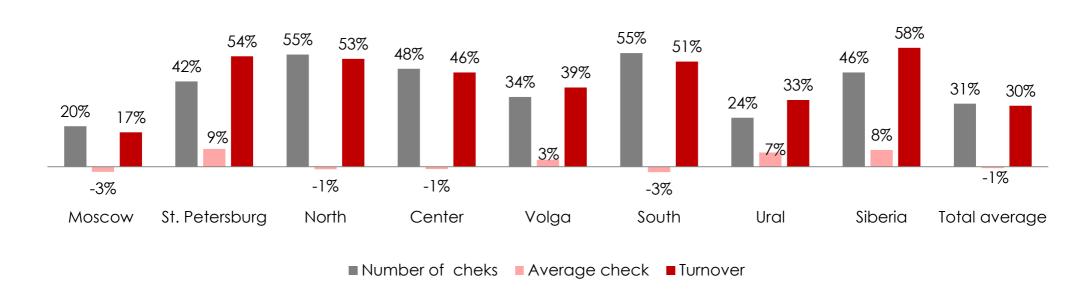
*Including stores in St.Petersburg

- 388 stores, 162 cities by end of 9m 2016
- ▶ 363 stores (94%) leased, 25 stores (6%) owned, 346 stores are in shopping malls, 42 stores are standalone.

9m'16 Online Based Sales dynamics



9m'16 OBS (Home Delivery + Pick up) by regions, % YoY

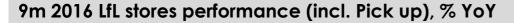


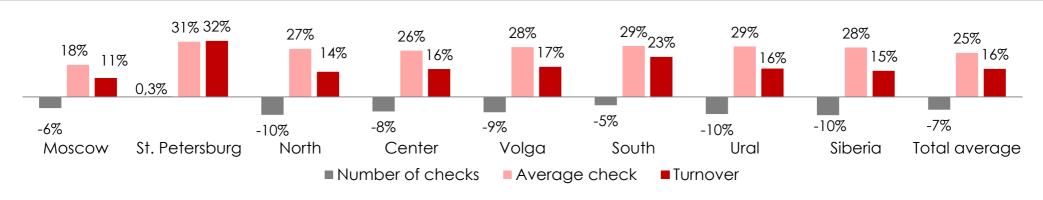
9m'16 OBS key performance indicators +30% (-1%) 17,378m 13,392m 12.5k 12.4k 1.1m 1.4m 9M 2015 9M 2016 Average check k'RUB with VAT Number of cheks Turnover m'RUB with VAT mln of transactions



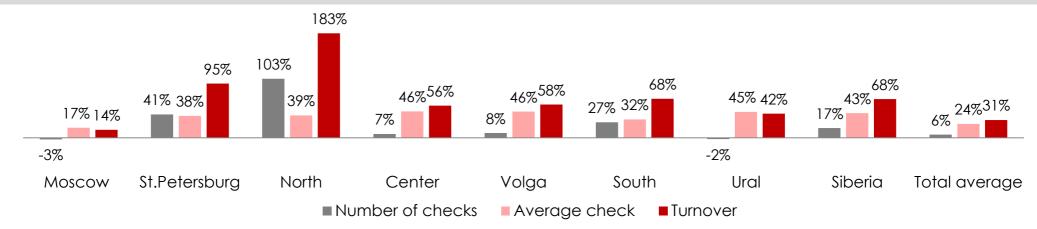
9m'16 LfL dynamics by regions



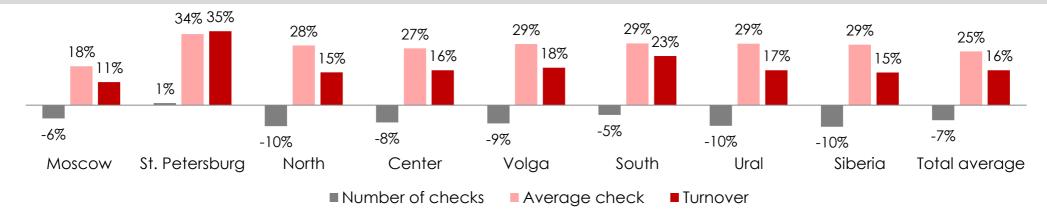




9m 2016 LfL online home delivery performance, % YoY



9m 2016 LfL total (stores + online) performance, % YoY

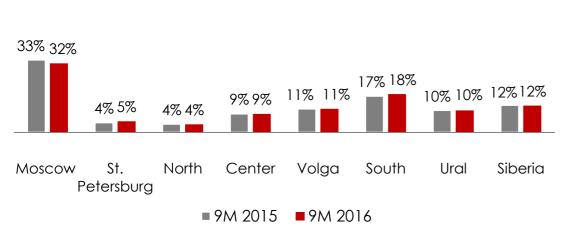


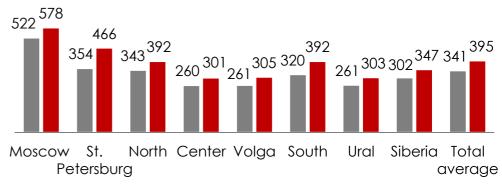
9m'16 LfL stores performance analysis



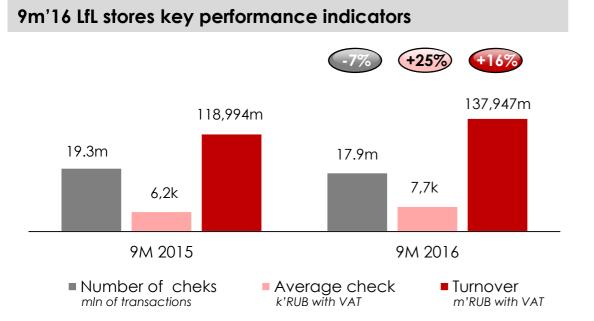
9m'16 LfL revenue breakdown, %

9m'16 LfL revenue per store, m'RUB with VAT





■ 9M 2015 ■ 9M 2016



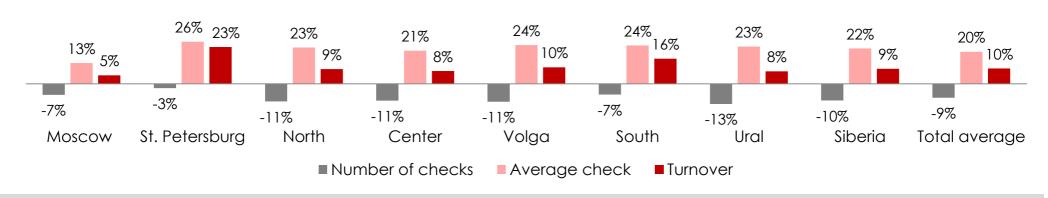


Note: LfL data is based upon a comparison of stores open at January 1, 2015 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space.

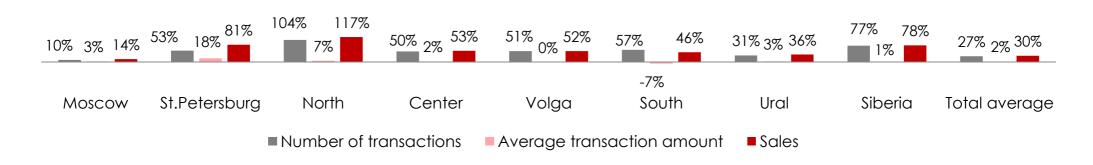
Q3'16 LfL dynamics by regions



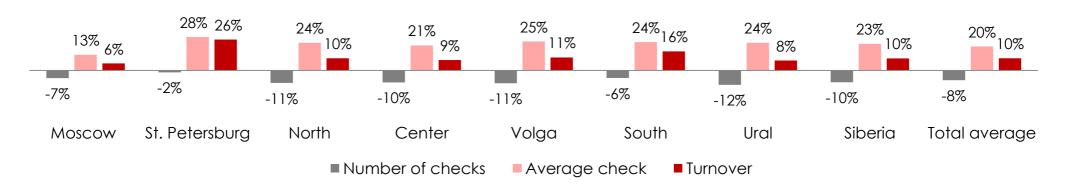
Q3'16 LfL stores performance (incl. Pick up), % YoY



Q3'16 LfL online home delivery performance, % YoY



Q3'16 LfL total (stores + online) performance, % YoY

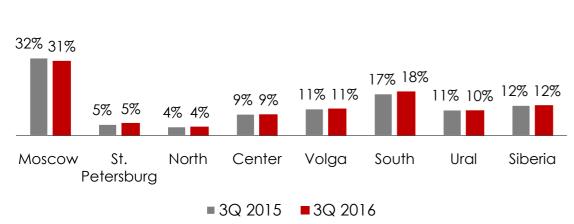


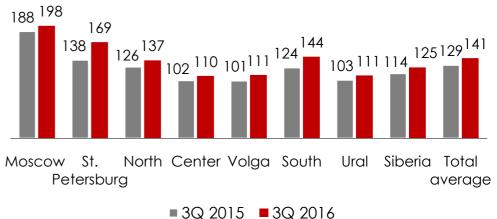
Q3'16 LfL stores performance analysis



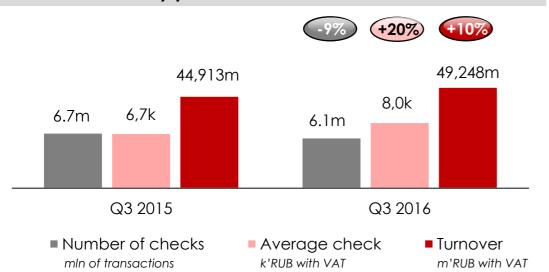
Q3'16 LfL revenue breakdown, %

Q3'16 LfL revenue per store, m'RUB with VAT





Q3'16 LfL stores key performance indicators





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