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## **Operational Highlights**



34%

Online Based Sales

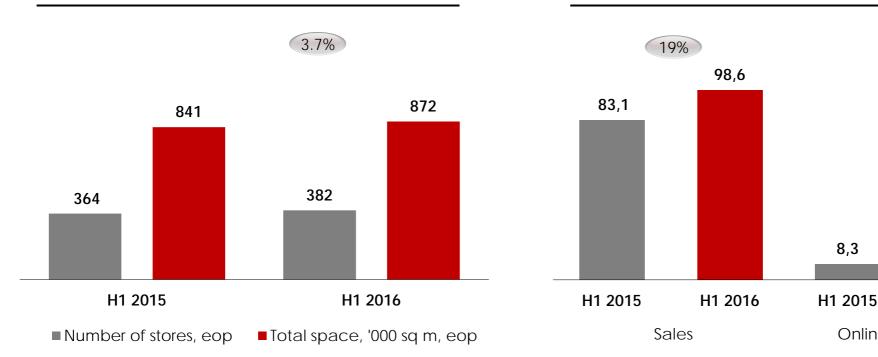
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H1 2016

#### H1 2016 # of stores and total space dynamics

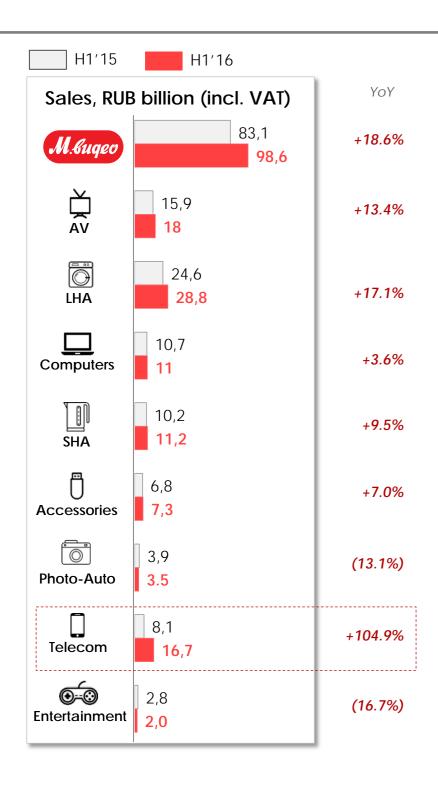
#### H1 2016 Sales and OBS, RUB billion (with VAT)

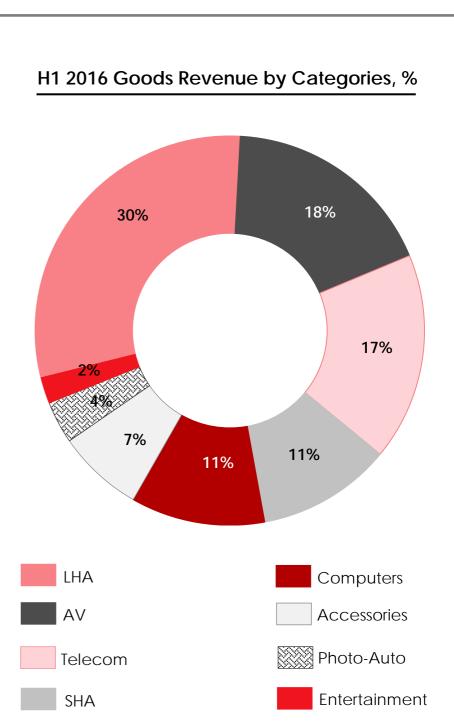


- H1 2016 sales grew almost 19% to 98.6 billion RUB (with VAT).
- H1 2016 like-for-like (LFL) sales increased 20%.
- H1 2016 Online Based Sales (OBS) grew 34% to 11 billion RUB (with VAT). Pick up in stores amounted to 68% of OBS, while Home Delivery stood at 32% of OBS.
- ▶ 6 new store opened, total space added 3.7% and amounted to 872,000 sq. m.

### **Revenue by Categories Dynamics**







#### **Profit & Loss Statement**



	Actual 6m 2016		Actual 6m 2015		Variance vs. 6m 2015	
	RUBm	% of Revenue	RUBm	% of Revenue	RUBm	%
Revenue	83 579		70 460		13 119	18,6%
Cost of Sales	63 648	76,2%	51 498	73,1%	12 150	23,6%
Gross profit	19 931	23,8%	18 962	26,9%	969	5,1%
SG&A	17 870	21,4%	16 344	23,2%	1 526	9,3%
Other operating income, net of expenses	501	0,6%	304	0,4%	197	64.8%
Operating profit	2 562	3,1%	2 922	4,1%	(360)	-12,3%
Finance income / (cost), net	354	0,4%	405	0,6%	(51)	-12,6%
Profit before income tax	2 916	3,5%	3 327	4,7%	(411)	-12,4%
Income Tax Expense	705	0,8%	785	1,1%	(80)	-10,2%
Net Income	2 211	2,6%	2 542	3,6%	(331)	-13,0%
EBITDA	4 484	5,4%	4 564	6,5%	(80)	-1,8%
EBITDAR	8 949	10,7%	8 600	12,2%	349	4,1%

# Selling, General & Administrative Expenses



	H1 2016	as % of revenue		H1 2015	as % of revenue
	RUBm	%		RUBm	%
Payroll and related taxes	5 249	6,3%		4 862	6,9%
Lease expenses	4 465	5,3%		4 036	5,7%
Advertising & promotional expenses	1 510	1,8%		1 537	2,2%
Utilities, maintenance & other property operating costs	1 409	1,7%		1 438	2,0%
Warehouse services	634	0,8%		709	1,0%
Bank charges	607	0,7%		466	0,7%
Repairs and servicing	447	0,5%		448	0,6%
Security	471	0,6%		428	0,6%
Other SG&A	1 156	1,4%		778	1,1%
Subtotal	15 948	19,1%		14 702	20,9%
D&A	1 922	2,3%		1 642	2,3%
Total	17 870	21,4%	0	16 344	23,2%

### H1 2016 Statement of Financial Position



	30.06.2016	30.06.2016 31.12.2015		vs. PY
	RUBm	RUBm	RUBm	%
Assets				
Non-current Assets	16 803	18 059	(1 256)	-7,0%
Fixed assets	7 939	8 880	(941)	-10,6%
Intangible assets	5 130	4 974	156	3,1%
Other non-current	3 734	4 205	(471)	-11,2%
Current assets	53 926	69 548	(15 622)	-22,5%
Inventory	40 099	43 913	(3 814)	-8,7%
Accounts receivable	7 804	10 161	(2 357)	-23,2%
Cash	3 367	11 779	(8 412)	-71,4%
Other	2 656	3 695	(1 039)	-28,1%
Total Assets	70 729	87 607	(16 878)	-19,3%
Liabilities and equity				
Stockholders' equity	12 615	13 995	(1 380)	-9,9%
Liabilities	58 114	73 612	(15 498)	-21,1%
Accounts payable to suppliers	42 035	58 162	(16 127)	-27,7%
Other current liabilities	16 042	15 378	664	4,3%
Other non-current liabilities	37	72	(35)	-48,6%
Total Liabilities and Equity	70 729	87 607	(16 878)	-19,3%

### H1 2016 Statement of Cash Flows



	Actual Actual 6m 2016 6m 2015		Variance vs. 6m 2015	
	RUBm	RUBm	RUBm	%
Operating CF				
Operating cash flows before movements in WC	3 783	5 215	(1 432)	-27,5%
Inventory change	4 389	426	3 963	930,3%
Trade payables	(16 127)	(24 644)	8 517	-34,6%
Others	808	(2 573)	3 381	-131,4%
Income tax paid	(1 299)	(3 056)	1 757	-57,5%
Net CF from operations	(8 446)	(24 632)	16 186	-65,7%
Investing CF				
CAPEX - PPE	(399)	(257)	(142)	55,3%
CAPEX - IA	(742)	(494)	(248)	50,2%
Net inflow\(outflow) from deposits	800	(297)	1 097	-100,0%
Interest received	376	820	(444)	-54,1%
Net CF from investing activities	35	(228)	263	-115,4%
Financing CF				
Net CF from financing activities	-	-	-	0,0%
Net increase/(decrease) in cash and cash equivalents	(8 411)	(24 860)	16 449	-66,2%
CASH AND CASH EQUIVALENTS, bop	11 779	26 122	(14 343)	-54,9%
CASH AND CASH EQUIVALENTS, eop	3 367	1 257	2 110	167,9%

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