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Omni-Channel Strategy in the Russian Consumer Electronic Retail

Investor and Analyst Presentation, October 2014.



нам не всё равно 20 лет

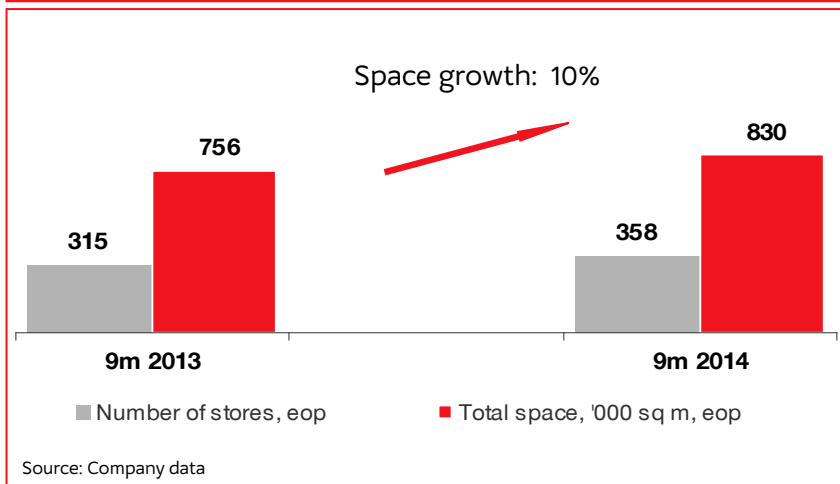
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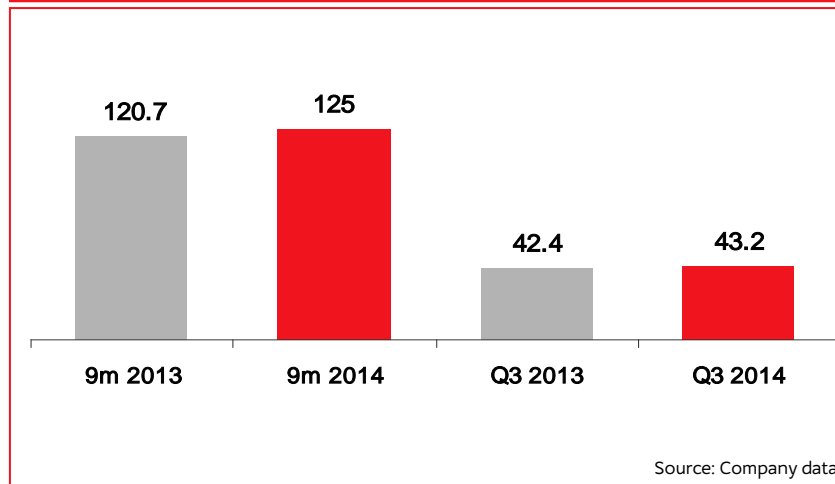
9m 2014 trading update summary

- 9m 2014 revenue amounted to 125 billion RUB (106 billion RUB without VAT), demonstrating a 3.5% increase vs. 9m 2013. LfL sales were (2%).
- 9m 2014 online based sales grew by 76% to 9.8 billion RUB (with VAT)
- Q3 2014 sales grew by 1.7%.
- 28 new stores (25 net) added in 9m 2014; network reached 358 stores and 830,000 sq.m total space.

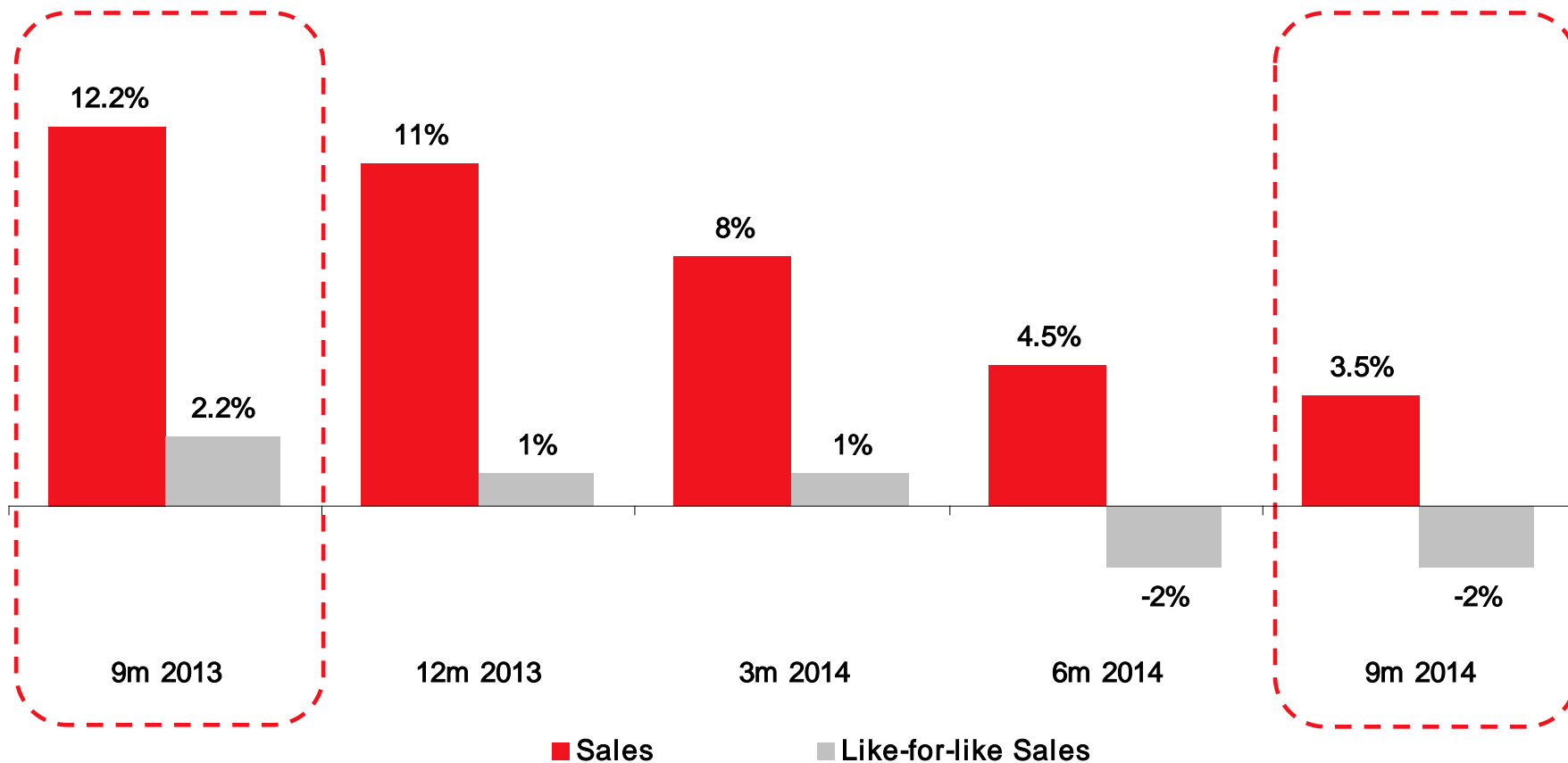
9m 2014 # of stores and total space dynamics



9m and Q3 2014 sales growth, RUB billion (with VAT)

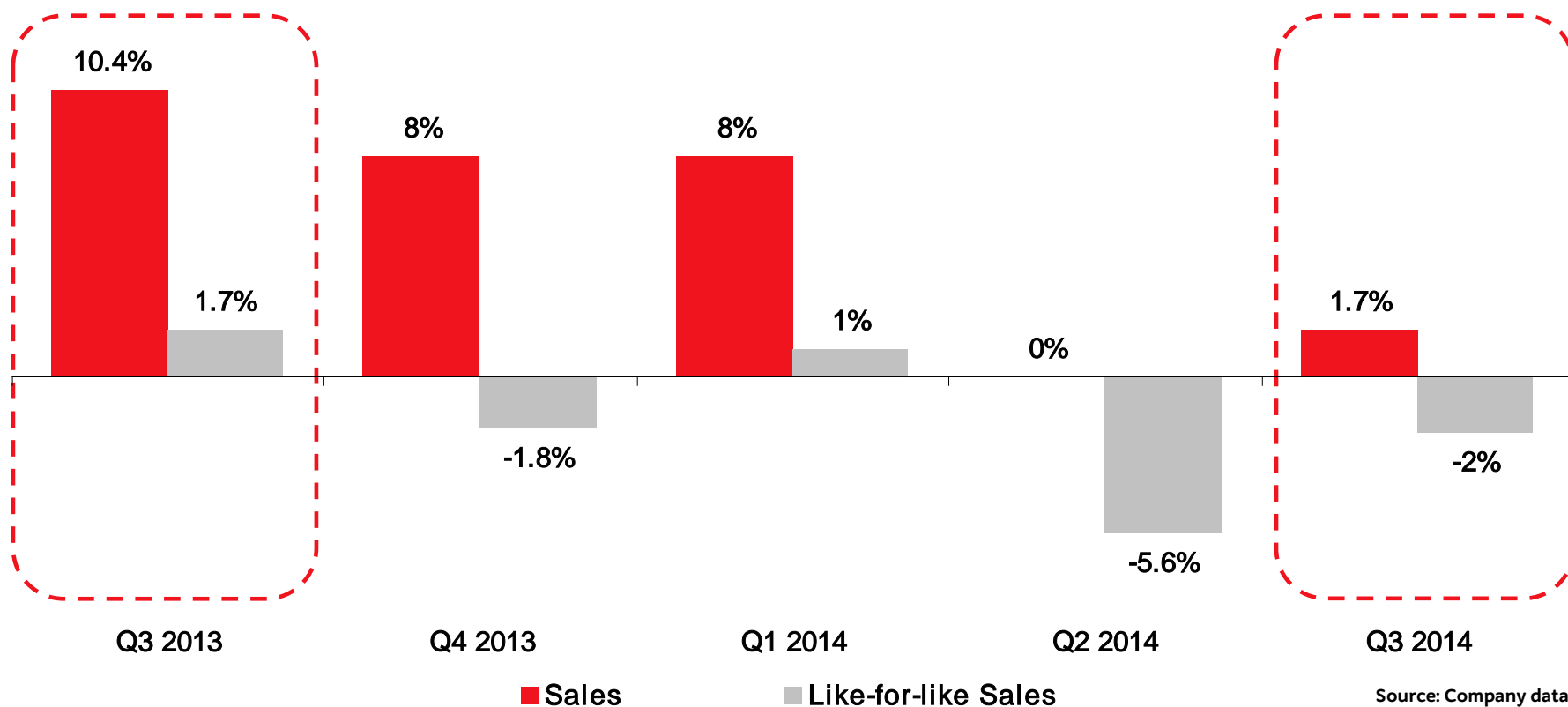


9m 2013 – 9m 2014 YTD sales/LfL dynamics



Source: Company data

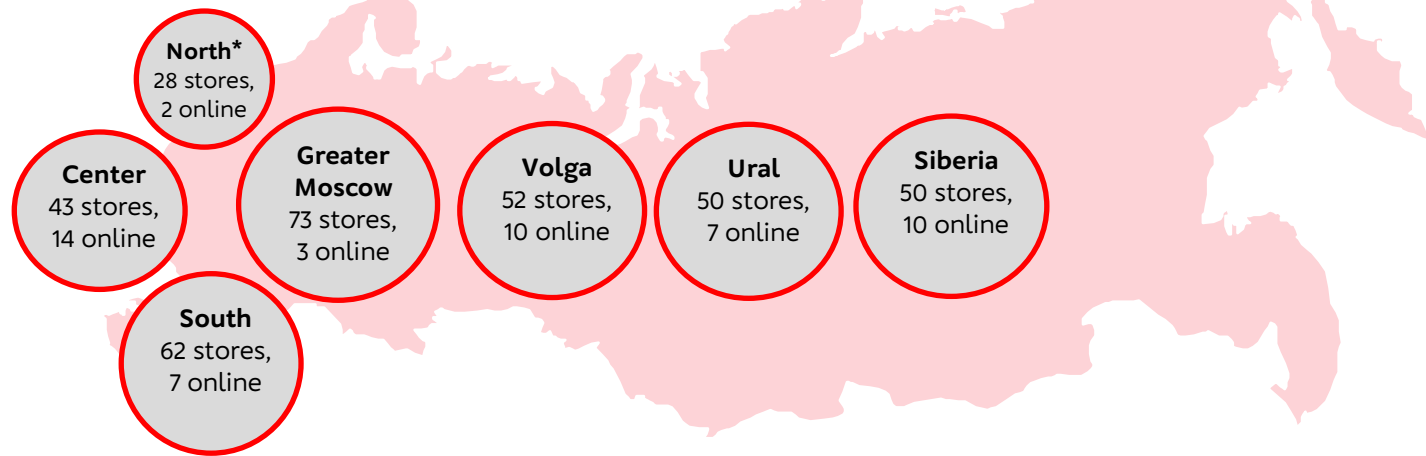
Q3 2013 – Q3 2014 quarterly (eop) sales/LfL dynamics



Source: Company data

9m 2014: Omni Channel Model Development

- Total: 358 stores, 153 cities of Russia.
- 28 new stores (25 net), 45,000 sq. m (net) added in 9m 2014
- 53 cities with online operations



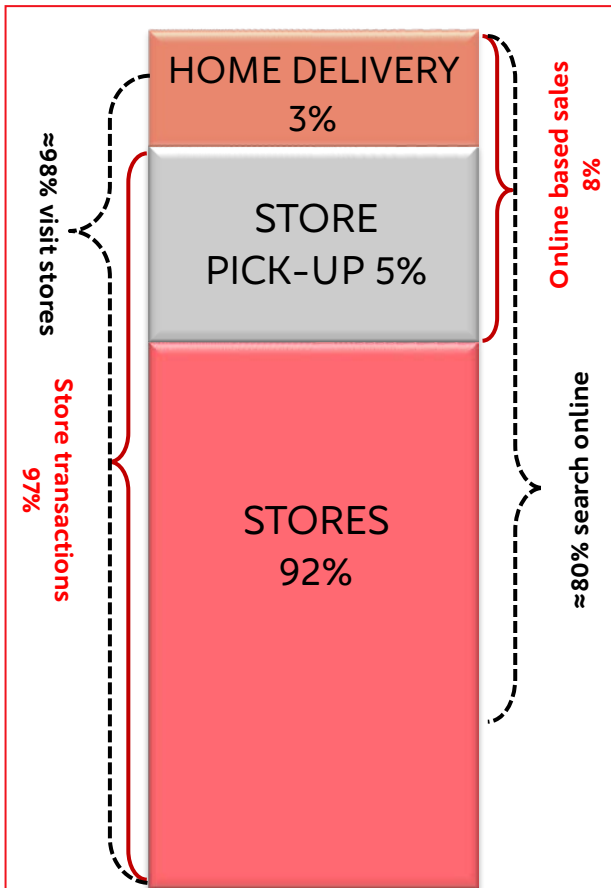
*Including stores in St.Petersburg

- 330 stores (92%) leased, 28 stores (8%) owned.
- 317 stores are in shopping malls, 41 stores are standalone.

Source: Company data

9m 2014: Omni Channel Model Development

Omni Channel Customer Universe

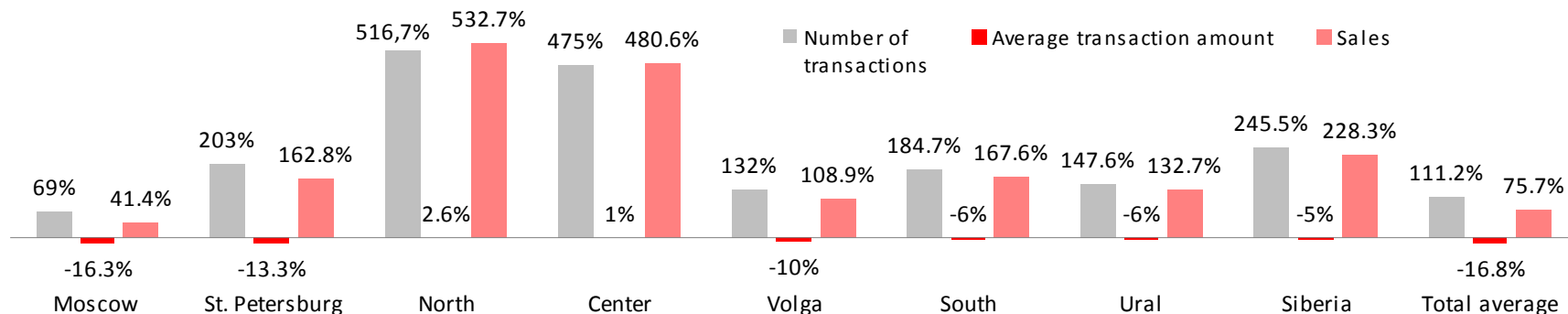


Source: Company data

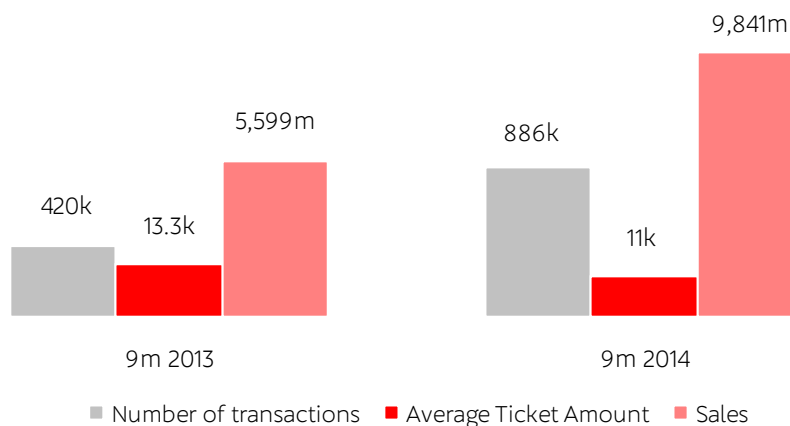
- Online based sales up 91% year on year;
- Pick-up in Store is over 60%;
- Stores are the main focus of the customer:
 - 98% visit stores while 97% buy in Mvideo stores;
 - Online customers continue to come to stores for convenience and selection
- Store pick-up helps to get customer walking through store and feeds “impulse buys”;
- People tend to buy accessories and small home appliances as their “second purchase” in store.

Online based sales 9m 2014 – 9m 2013 LfL dynamics

Home Delivery + Pick-up
in Stores



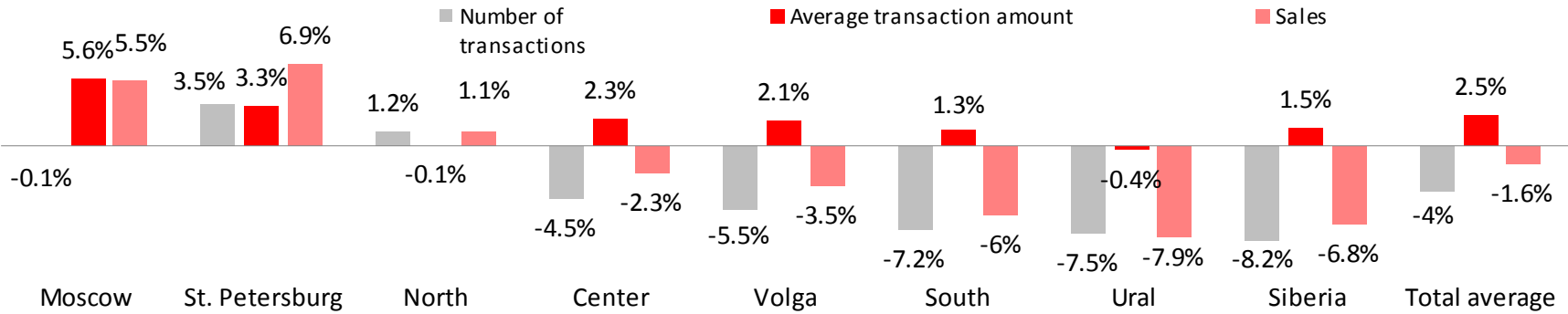
9m 2014 – 9m 2013 Internet indicators comparison (RUB, with VAT)



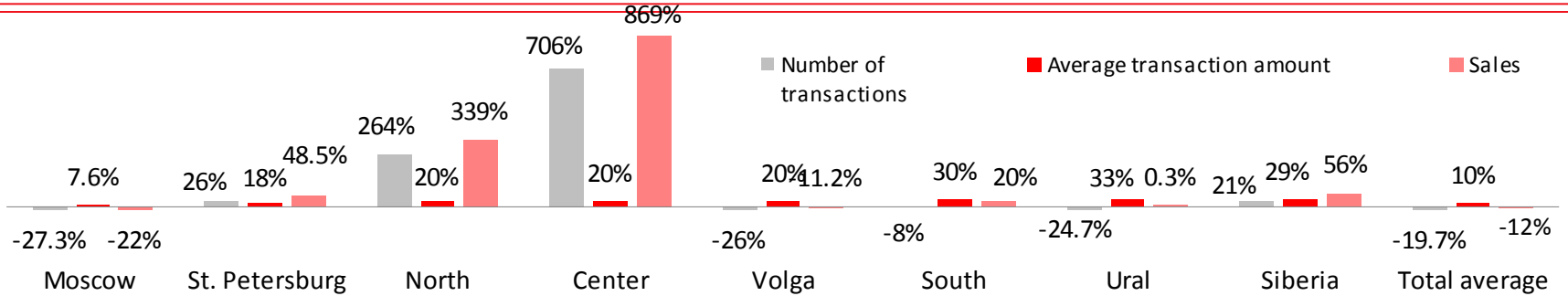
Source: Company data

9m 2014 – 9m 2013 LfL dynamics, %

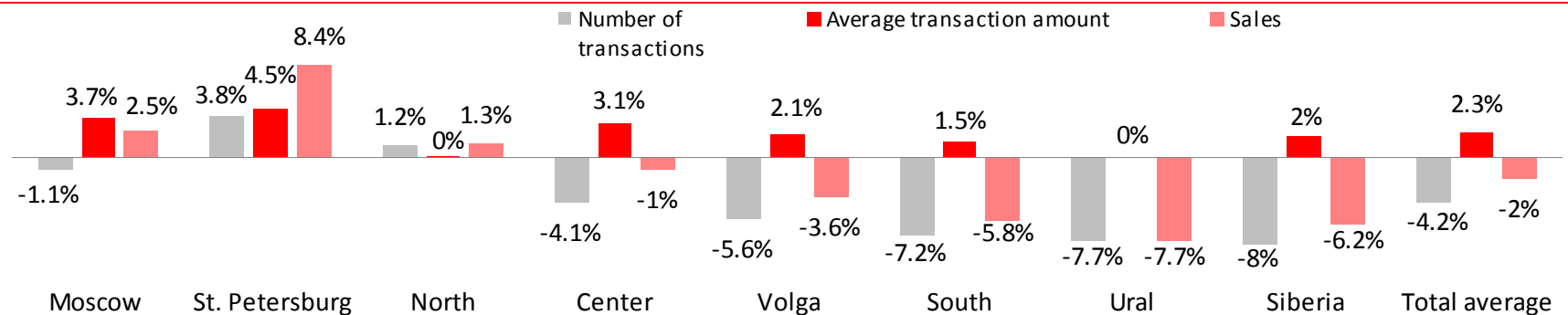
Stores & Online Pick-up



Online Orders: Home Delivery

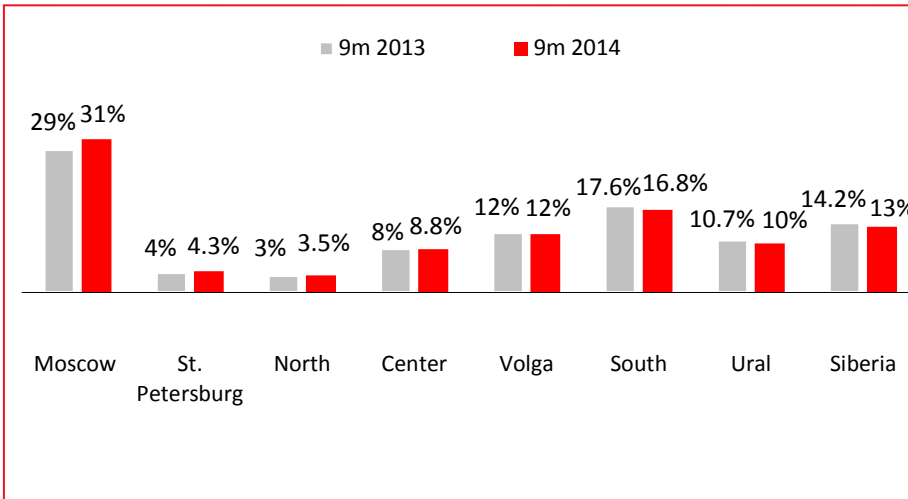


Total Sales

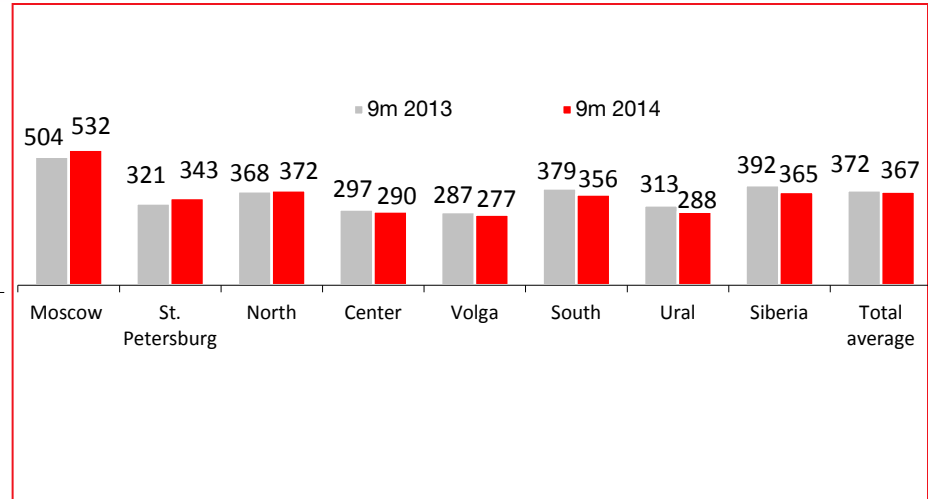


9m 2014 LfL stores performance analysis

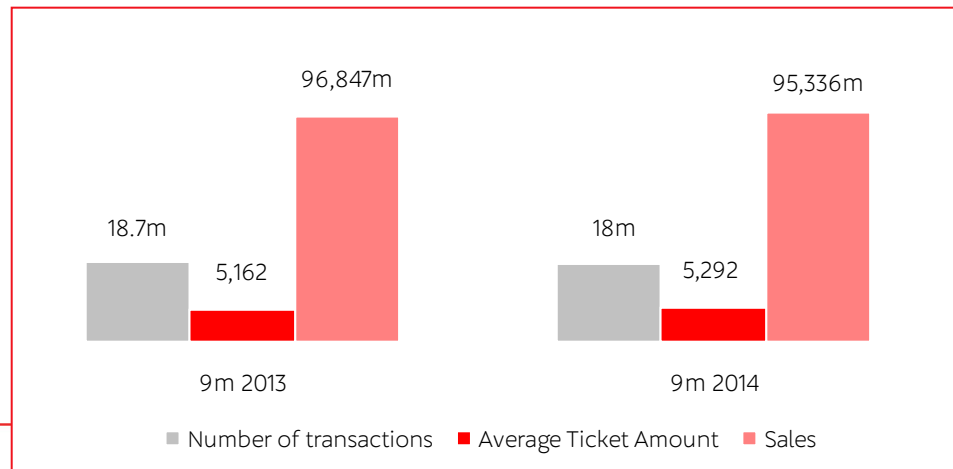
9m 2014 – 9m 2013 LfL revenue breakdown, %



9m 2014 – 9m 2013 LfL revenue per store (RUB mln, with VAT)



9m 2013 – 9m 2014 LfL stores indicators comparison (RUB, with VAT)

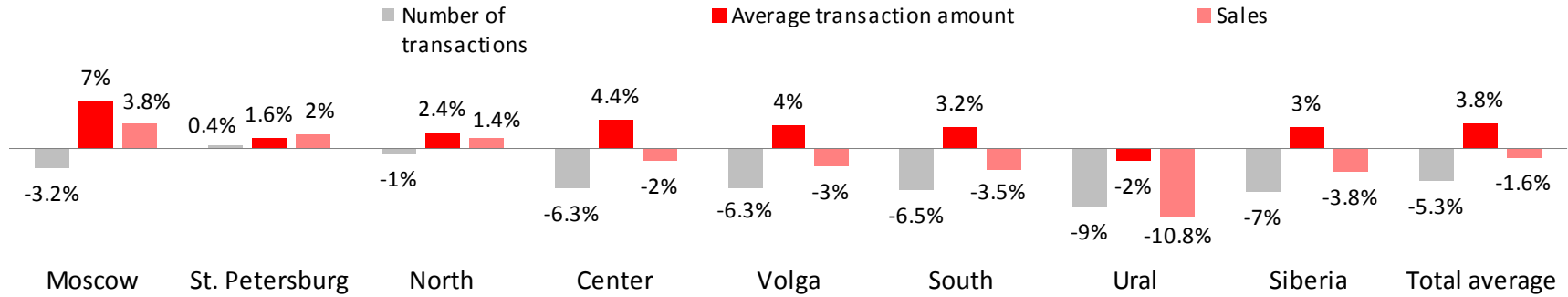


Source: Company data

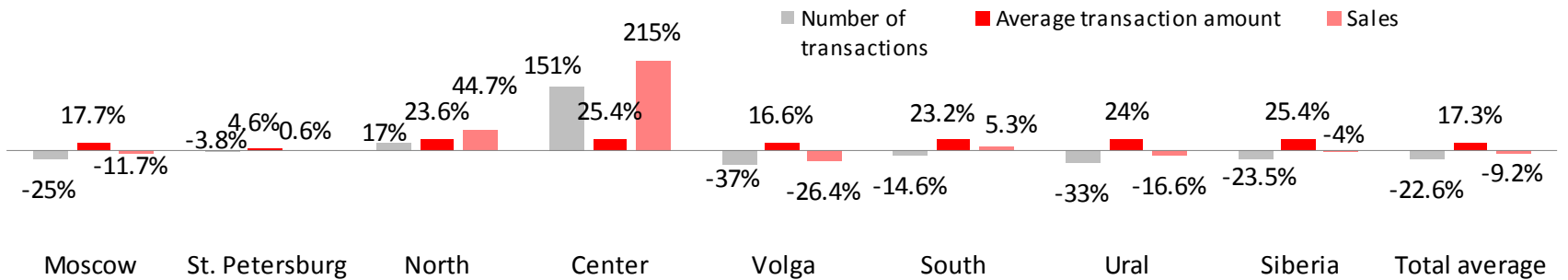
Note: LfL data is based upon a comparison of stores open at January 1, 2012 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space.

Q3 2014 – Q3 2013 LfL dynamics, %

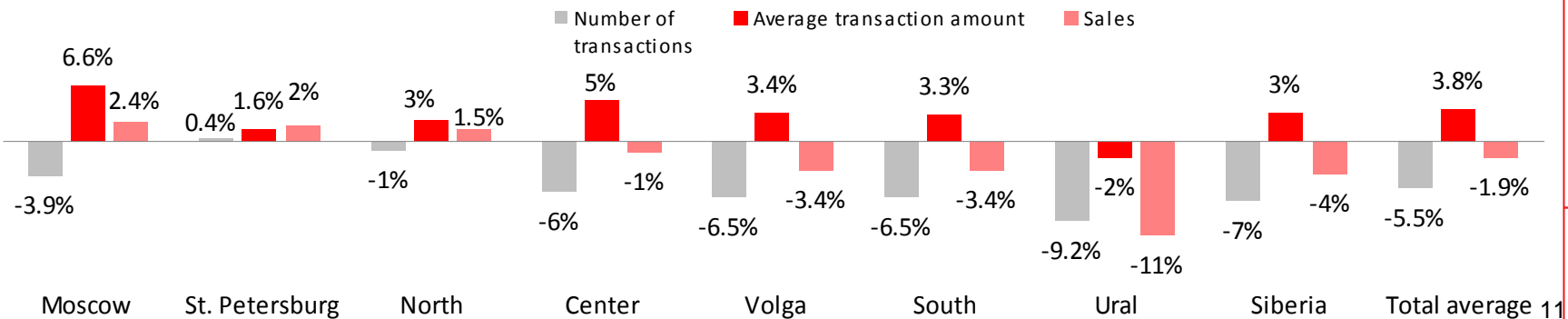
Stores & Online Pick-up



Online Orders: Home Delivery

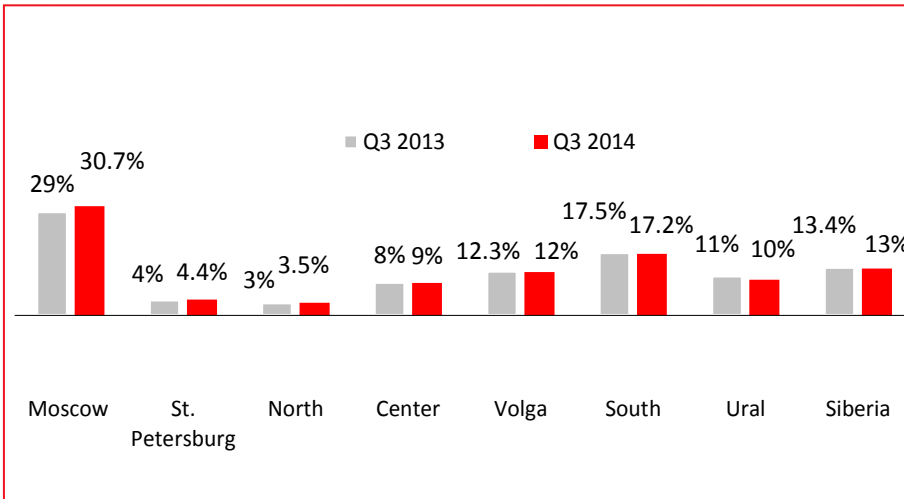


Total Sales

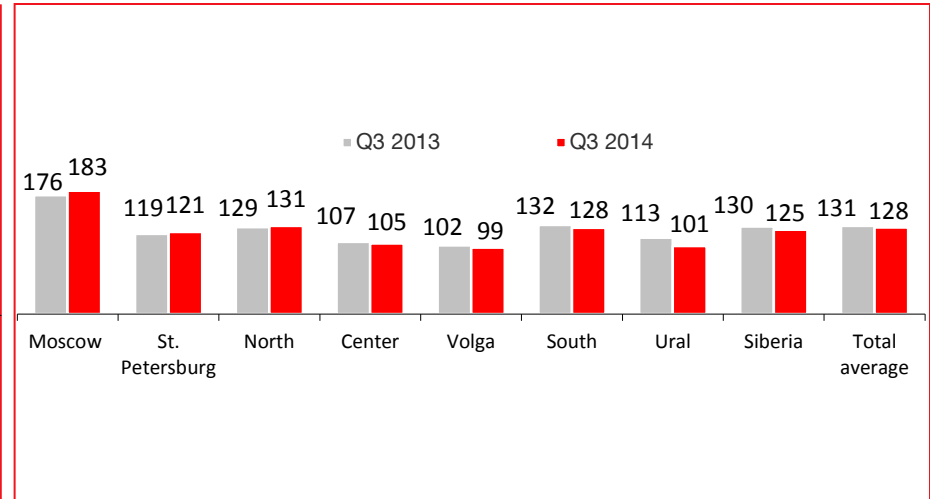


Q3 2014 LfL stores performance analysis

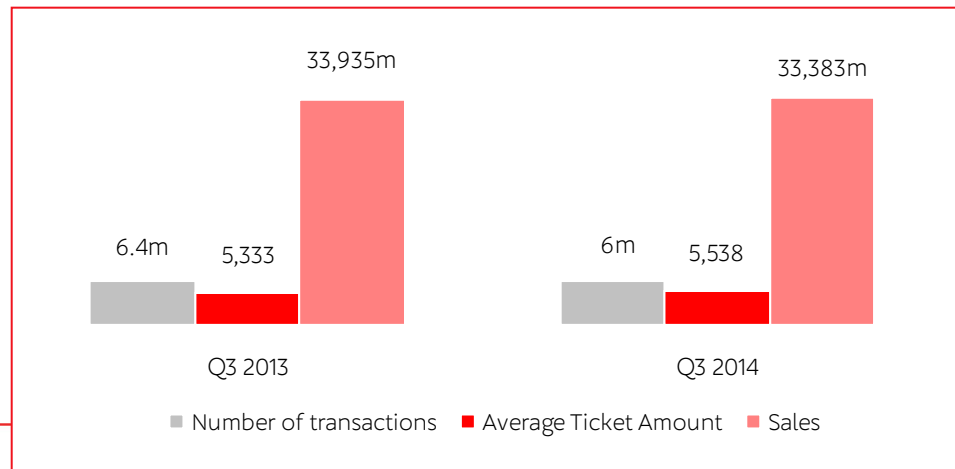
Q3 2014 – Q3 2013 LfL revenue breakdown, %



Q3 2014 – Q3 2013 LfL revenue per store (RUB mln, with VAT)



Q3 2013 – Q3 2014 LfL stores indicators comparison (RUB, with VAT)



Source: Company data

Note: LfL data is based upon a comparison of stores open at January 1, 2012 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space.

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