

Q4 & 12m 2012 Trading Update.



Investor and Analyst Presentation, January 2013.



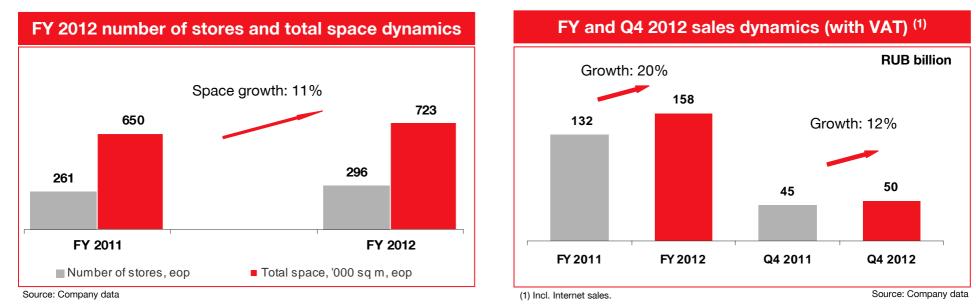
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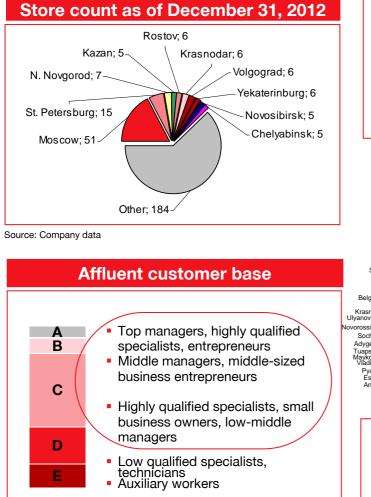
- FY 2012 sales amounted to 158 billion RUB (134 billion RUB without VAT), demonstrating a 20% increase vs. FY 2011.
- •FY 2012 LfL sales increased by 9.3%.
- •FY 2012 Internet sales growth of 56% to 4.4 billion RUB
- •Q4 2012 sales grew to 50 billion (with VAT) and increased by 12% vs. Q4 2011. Q4 2012 LfL sales grew by 1%, remaining flat vs. very high comps of Q4 2011.
- •42 new stores (35 net) added in 12m 2012; network reached 296* stores and 723K* sq.m total space. Plan to open 35 stores in FY 2013.



* net of closing 7 stores

All information presented on this slide is subject to the disclaimer note on page 2





•Total: 296 stores, 127 cities of Russia.

42 new stores (35 net), 73,000 sq.m added in FY 2012

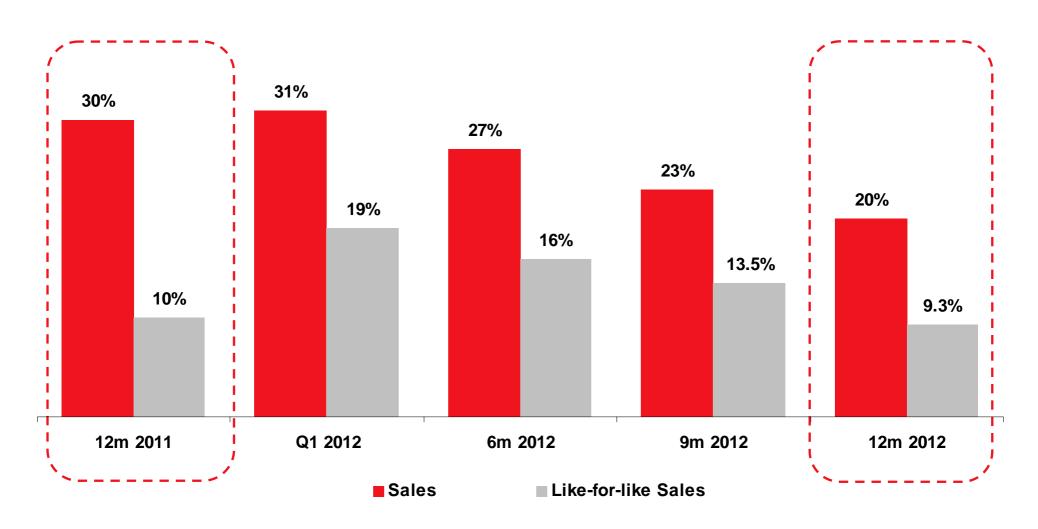
16 online sites opened in the cities ex. Moscow



•268 stores (90%) leased, 28 stores (10%) owned.

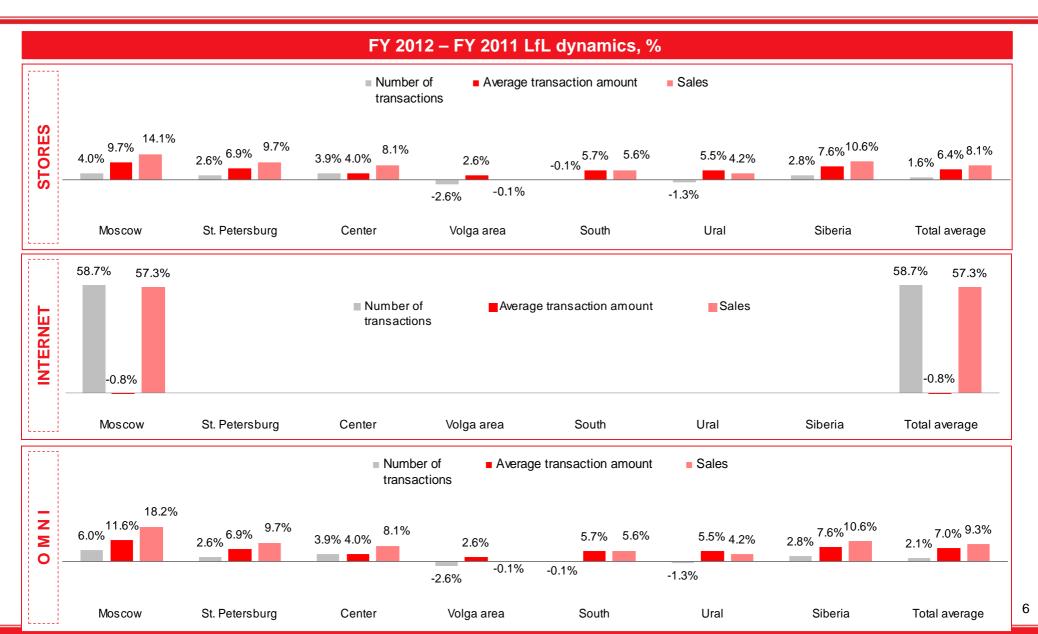
 257 stores are in shopping malls, 39 stores are standalone.





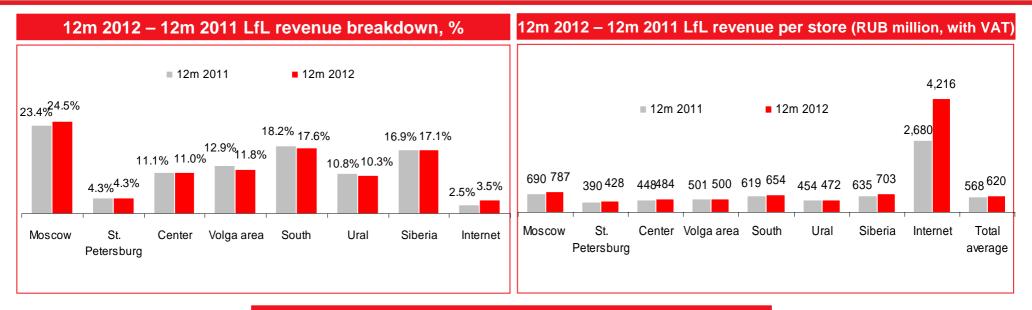


FY 2012 LfL performance analysis

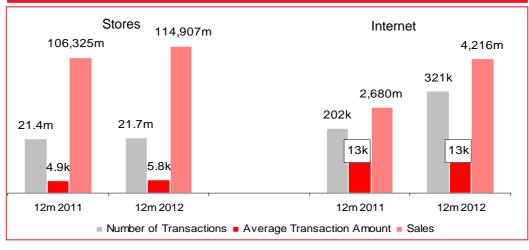




FY 2012 LfL performance analysis



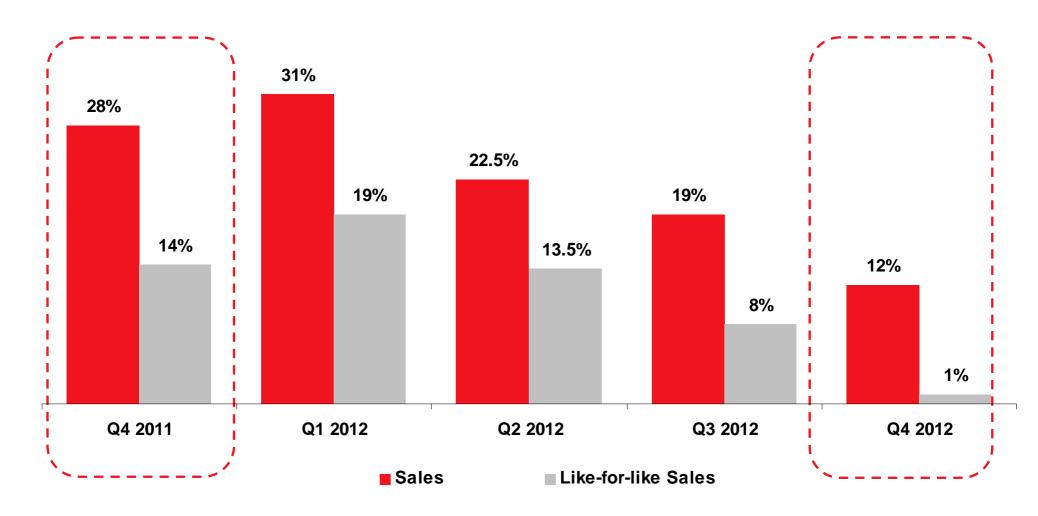
12m 2012 – 12m 2011 LfL indicators comparison (RUB, with VAT)



Note: LfL data is based upon a comparison of stores open at January 1, 2011 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space

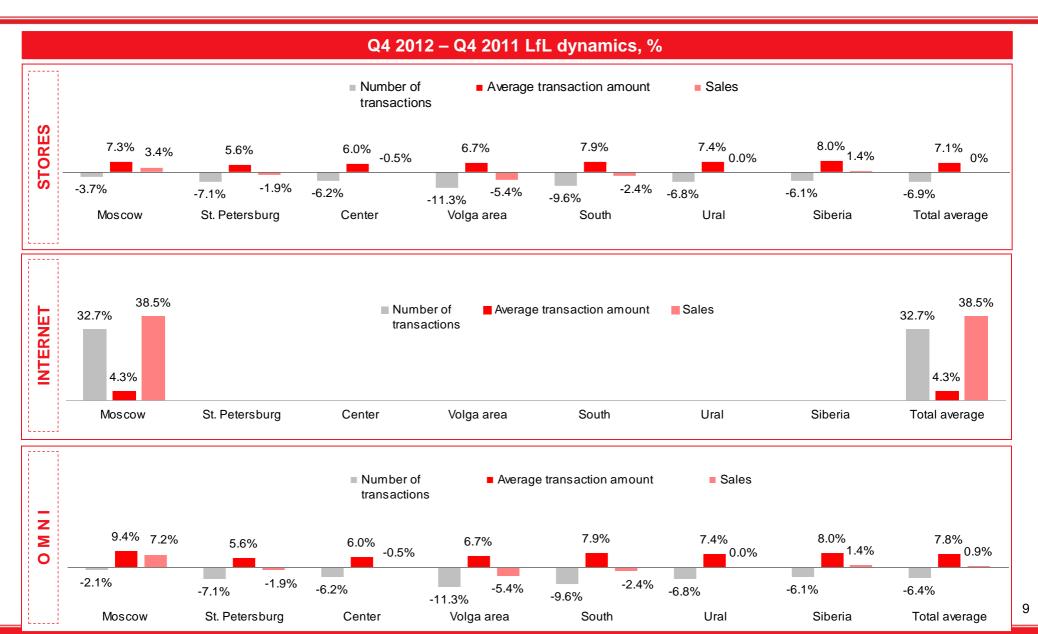
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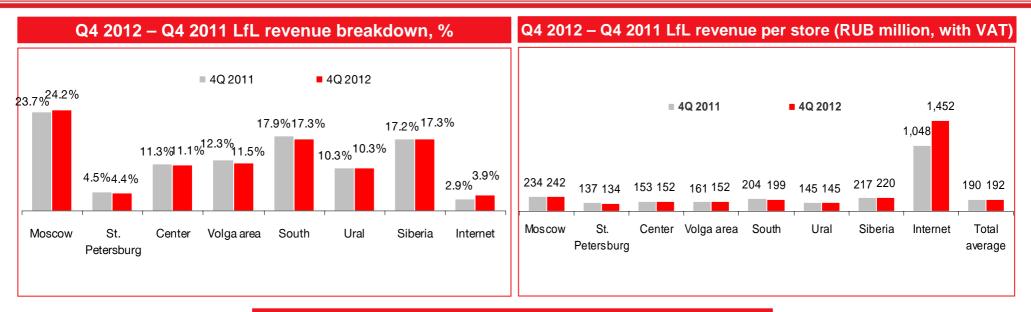


Q4 2012 LfL performance analysis

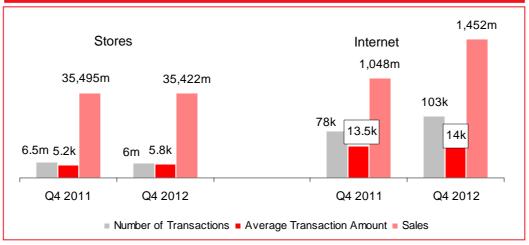




Q4 2012 LfL performance analysis



Q4 2012 – Q4 2011 LfL indicators comparison (RUB, with VAT)



Note: LfL data is based upon a comparison of stores open at January 1, 2010 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space



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