

# 9m and Q3 2012 Trading Update.



**Investor and Analyst Presentation, October 2012.** 



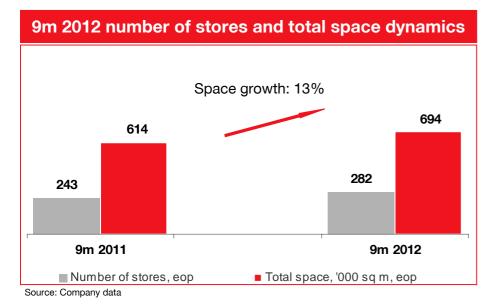
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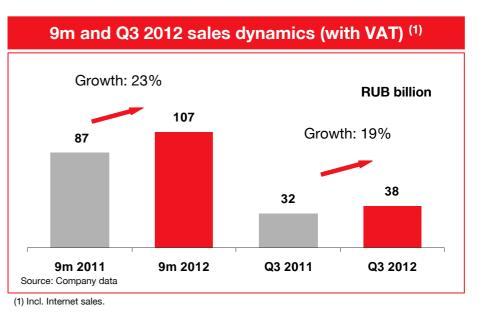
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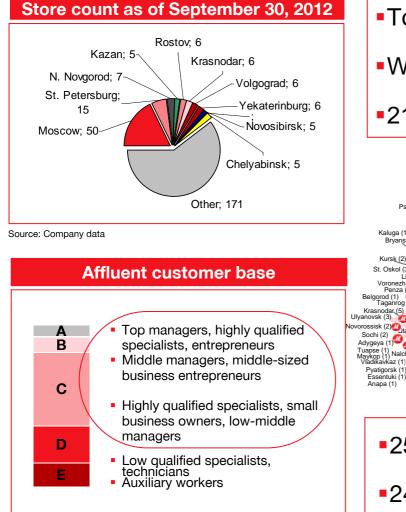
- •9m 2012 sales amounted to 107 billion RUB (91 billion RUB without VAT), demonstrating a 23% increase vs. 9m 2011.
- 9m 2012 LfL sales increased by 13.5%.
- Q3 2012 sales grew to 38 billion (with VAT) and increased by 19% vs. Q3 2011. Q3 2012 LfL sales grew by 8%.
- 28 new stores added in 9m 2012; network reached 282\* stores and 694K\* sq.m total space.
  Plan to open 35+ stores in FY 2012.
  - \* net of closing 7 stores





All information presented on this slide is subject to the disclaimer note on page 2





Total: 282 stores, 124 cities of Russia.

Wide presence in all major Russian cities

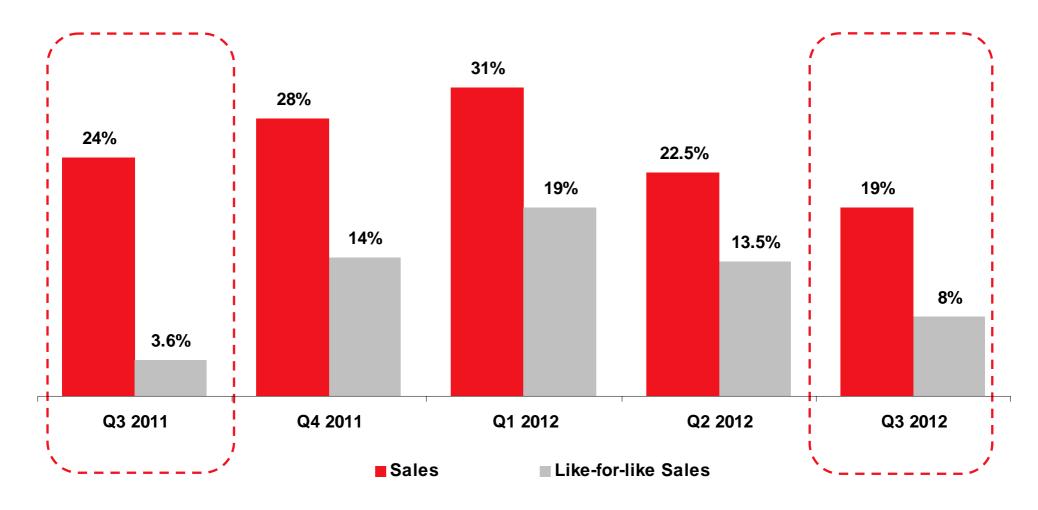
•21 new stores, 44,500 sq.m added in 9m 2012 (net)



•254 stores (90%) leased, 28 stores (10%) owned.

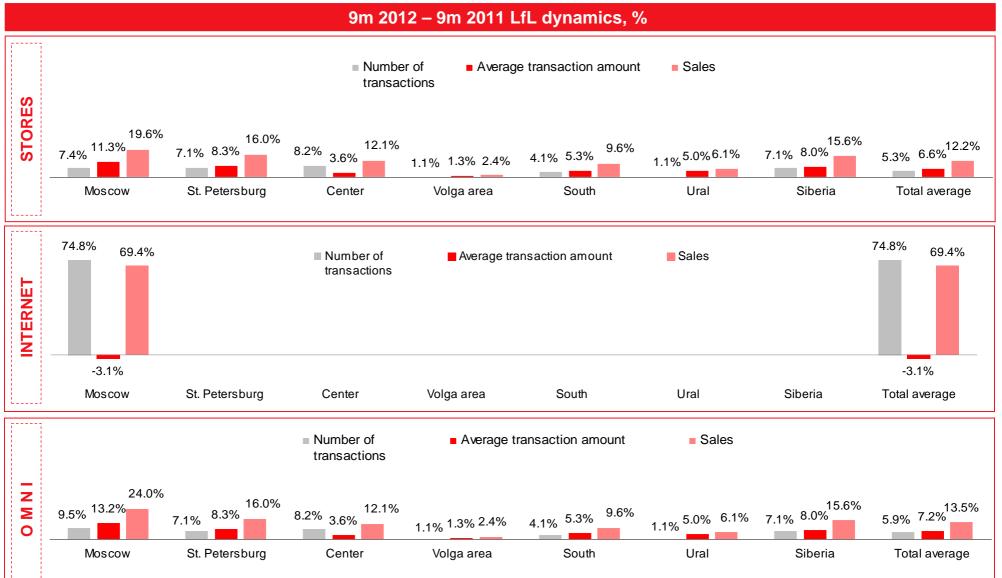
 244 stores are in shopping malls, 38 stores are standalone.





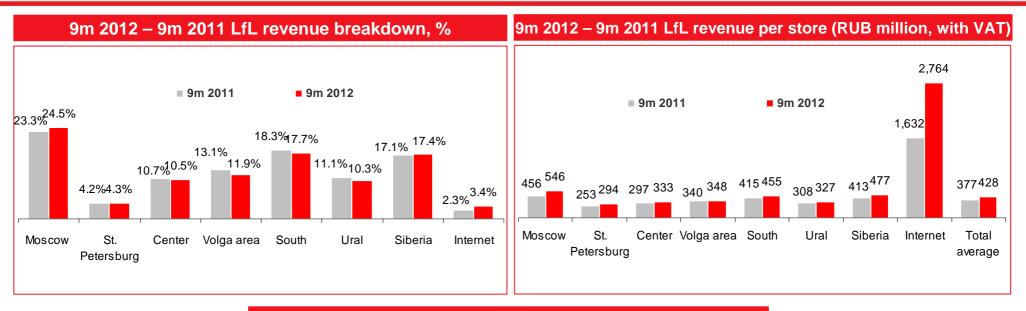


### 9m 2012 LfL performance analysis

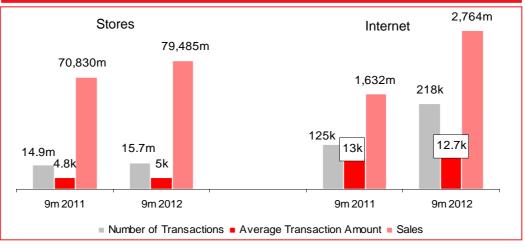




### 9m 2012 LfL performance analysis



#### 9m 2012 – 9m 2011 LfL indicators comparison (RUB, with VAT)

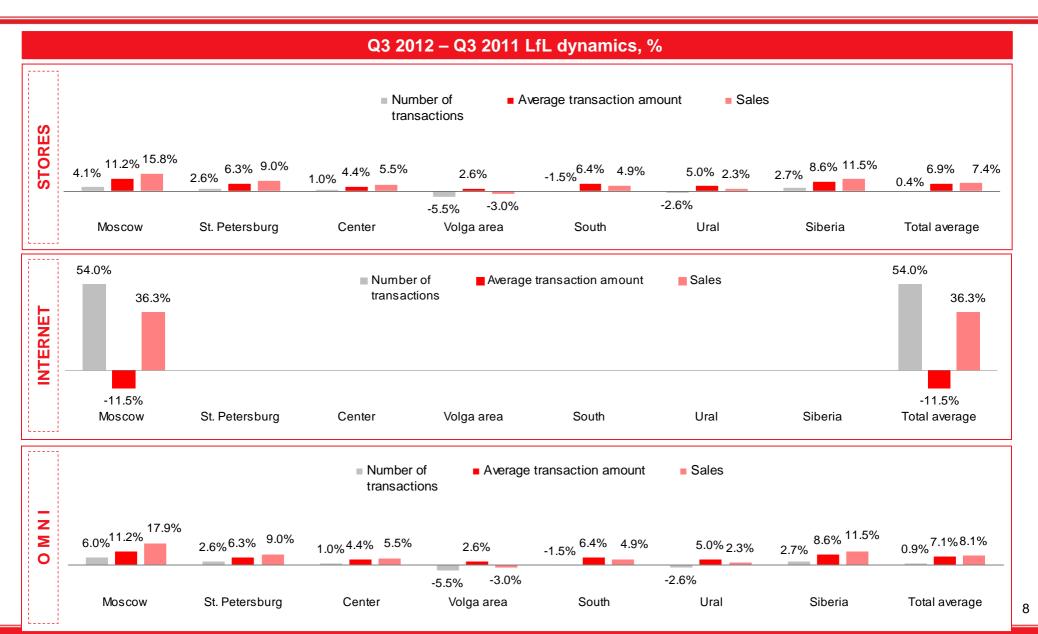


Note: LfL data is based upon a comparison of stores open at January 1, 2010 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space

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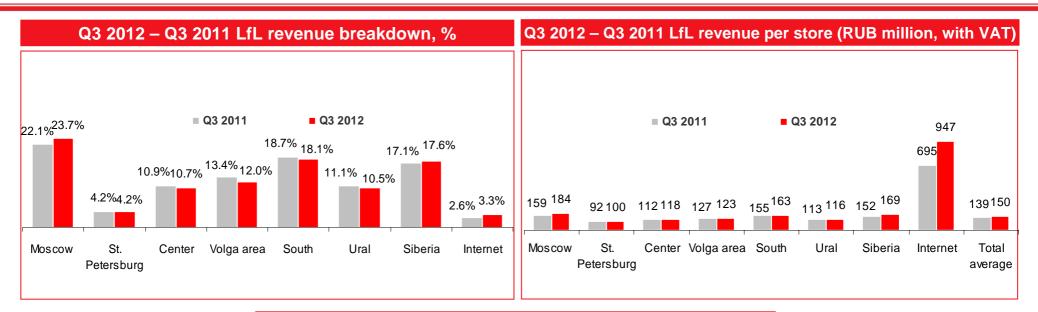


### Q3 2012 LfL performance analysis

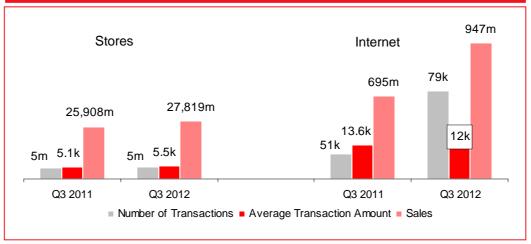




### Q3 2012 LfL performance analysis



#### Q3 2012 - Q3 2011 LfL indicators comparison (RUB, with VAT)



Note: LfL data is based upon a comparison of stores open at January 1, 2010 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space



- Nineteen years in Russian retail: successful brand building and business development.
- Sales over 4 billion USD annually, 17,000 employees, nationwide retail network of 124 cities and 282 stores
- Ultimate growth profile: 110 new stores in the past 3 years, 70+ new stores in the foreseeable future
- Clean balance sheet, strong financial position, zero debt
- Value story: dividend paid third subsequent year
- Strong customer relations and service expertise: well-positioned to compete in e-commerce era



Contacts

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