

# 1<sup>st</sup> Half and 2<sup>nd</sup> Quarter 2011 Trading Update.



Investor and Analyst Presentation, July 2011.



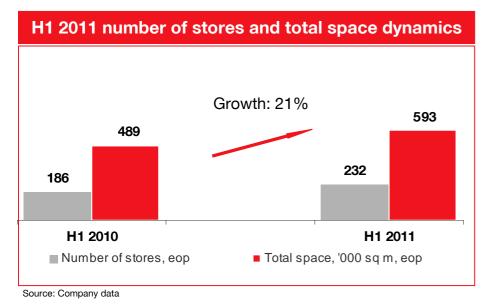
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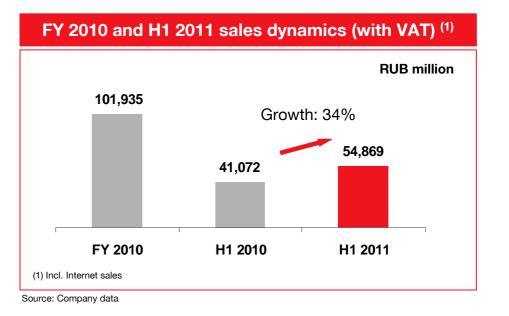
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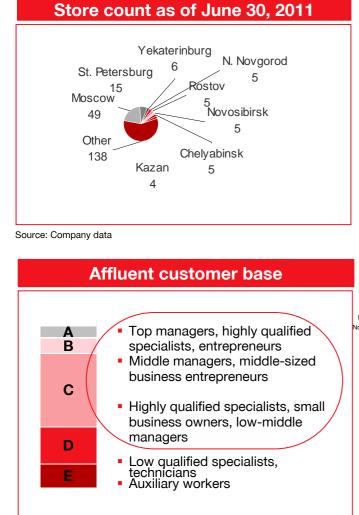
- •H1 2011 sales amounted to almost 55 billion RUB (46.5 billion RUB without VAT), demonstrating a 33.6% increase vs. H1 2010. Like-for-like sales grew by 11.4%.
- •Q2 2011 sales grew by 34,5%, Q2 2011 LFL sales increased by 11%.
- Sustained net cash position of more than 1.6 billion RUB (as of June 30, 2011).
- 15 new stores opened in H1 2011; network reached 232\* stores and 592,5K sq.m\* total space.
  - \* net of closing 2 stores





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•Total: 232 stores, 100 cities of Russia.

•Wide presence in all major Russian cities

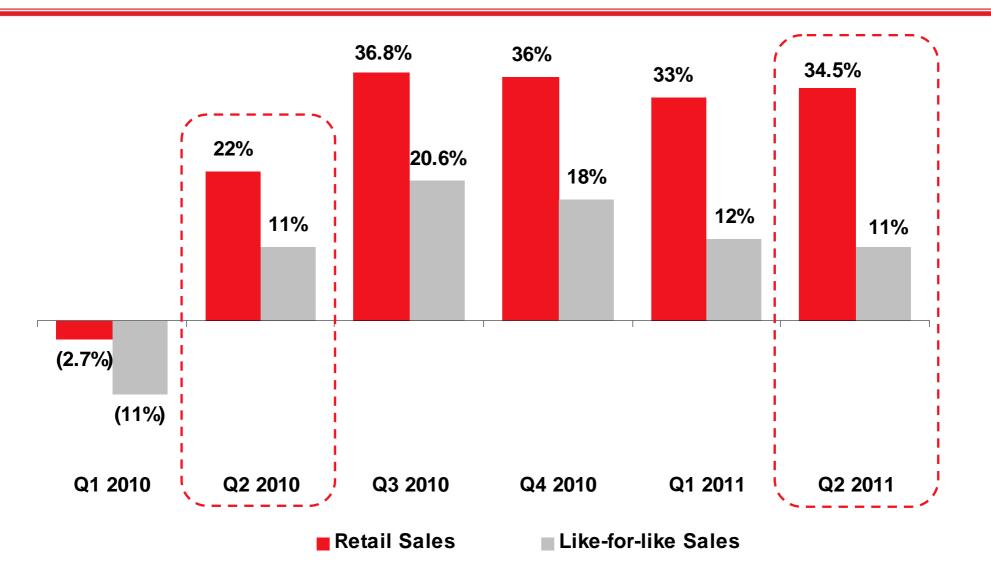
13 stores, 28,500 sq.m (net) added in H1 2011



•208 stores (90%) leased, 24 stores (10%) owned.

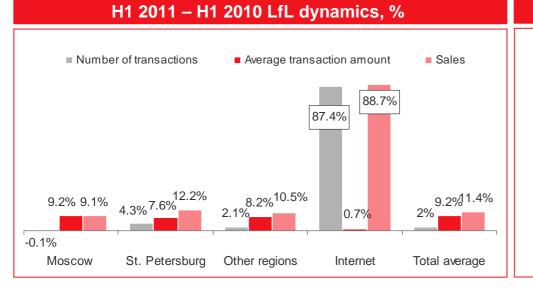
 199 stores are in shopping malls, 33 stores are standalone.



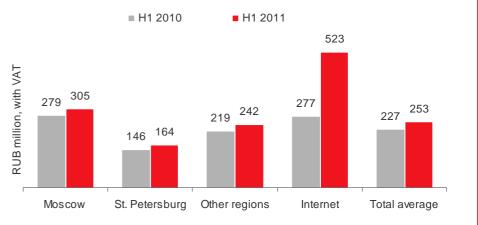




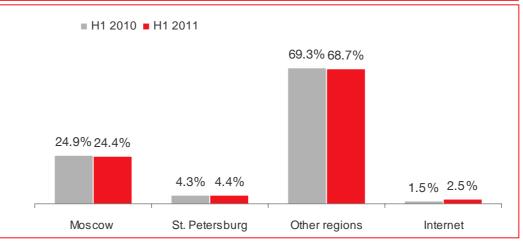
## H1 2011 LfL performance analysis



#### H1 2011 – H1 2010 LfL revenue per store



#### H1 2011 – H1 2010 LfL revenue breakdown, %



Note: LfL data is based upon a comparison of stores open at January 1, 2010 and not closed for more than two weeks or permanently, or expanded or downsized by >20% of total space

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